WM Announces Second Quarter 2024 Earnings

Robust Growth in the Collection and Disposal Business Powers Strong Operating EBITDA and Margin

The Company Closed More than \$750 Million of Solid Waste Acquisitions Through July

HOUSTON – Jul. 24, 2024 – WM (NYSE: WM) today announced financial results for the quarter ended June 30, 2024.

	June 3	nths Ended 0, 2024 per share amounts)	Three Mont June 30, (in millions, except p	2023
	As Reported	As Adjusted ^(a)	As Reported	As Adjusted ^(a)
Revenue	\$5,402	\$5,402	\$5,119	\$5,119
Income from Operations	\$1,009	\$1,075	\$944	\$946
Operating EBITDA ^(b)	\$1,552	\$1,618	\$1,465	\$1,467
Operating EBITDA Margin	28.7%	30.0%	28.6%	28.7%
Net Income ^(c)	\$680	\$732	\$615	\$617
Diluted EPS	\$1.69	\$1.82	\$1.51	\$1.51

"Based on our great performance to start 2024 and our confidence in the strength of our business, after the first quarter we raised our full-year outlook for adjusted operating EBITDA and free cash flow by \$100 million. Our second quarter results are tracking to this higher trajectory and reflect continued momentum on our pricing programs and cost optimization efforts in our collection and disposal business," said Jim Fish, WM's President and Chief Executive Officer. "Revenue grew by 5.5% this quarter, and our disciplined focus on leveraging our people, technology and processes to reduce our cost to serve continued to drive margin expansion. Our adjusted operating EBITDA increased by 10.3%, and margin expanded by 130 basis points resulting in quarterly margin of 30.0% for the first time ever."^(a)

Fish continued, "We continue to strategically expand our core collection and disposal operations in North America through targeted acquisitions in new geographies like Long Island, New York and through tuck-in acquisitions in growth markets in Florida, North Carolina, and Arizona. Looking forward, we are excited about our planned acquisition of Stericycle, and we are progressing through the customary regulatory reviews. At the same time, we are making significant strides on our sustainability investments, having opened two upgraded recycling facilities this quarter. In our renewable energy business, we are scheduled to complete a total of five projects in 2024, with an additional nine projects currently under construction. The momentum is strong, and we remain focused on execution."

FOR MORE INFORMATION

Waste Management

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KEY HIGHLIGHTS FOR THE SECOND QUARTER OF 2024

- Total Company revenue grew 5.5%, driven primarily by core price of 6.8% and increases in the value of the recycled commodities the Company sells.^(d)
- Collection and Disposal yield was 4.6%, and Collection and Disposal volume declined 0.3%.^(e)
- Operating expenses as a percentage of revenue improved 130 basis points to 60.9% compared to prior year. This improvement was driven by benefits from price and cost optimization efforts.
- SG&A expenses were 9.3% of revenue, or 9.1% of revenue on an adjusted basis and flat with the prior year.^(a)
- Total Company adjusted operating EBITDA grew 10.3% to \$1.62 billion, and margin expanded 130 basis points to 30.0% on an adjusted basis.^(a)
- Operating EBITDA in the Company's Collection and Disposal business grew \$200 million to \$1.83 billion, and margin expanded to 37.3%. Adjusted operating EBITDA in the Company's Collection and Disposal business grew \$203 million to \$1.84 billion, and margin expanded to 37.3%.^(a)
- Operating EBITDA in the Recycling Processing & Sales and WM Renewable Energy businesses grew 20.8%, in line with expectations, driven by higher market prices for recycled and renewable energy commodities, partially offset by temporary shutdown costs associated with recycling facility upgrades.^{(e)(f)}
- In the first half of the year, net cash provided by operating activities increased 21.6% to \$2.52 billion compared to the same period in 2023 driven by the Company's strong operating EBITDA growth combined with working capital benefits.
- In the first half of the year, free cash flow before investments in high-return sustainability projects grew 41.1% to \$1.63 billion. The Company continues to progress its sustainability growth portfolio with investments in an industry-leading network of renewable natural gas projects and recycling assets. Total Company free cash flow in the first half of the year, including these investments, grew 32.3% to \$1.24 billion.^(a)
- The Company's strong first half performance is on track to achieve the increased fullyear outlook provided in April for adjusted operating EBITDA of between \$6.375 and \$6.525 billion and for free cash flow including sustainability growth investments of between \$2.0 and \$2.15 billion.^{(a)(g)}
- In conjunction with its second quarter earnings materials, the Company has published additional information elaborating on the strategic rationale and expected financial benefits from its planned acquisition of Stericycle in a <u>supplemental presentation</u> on our investor website.^(h)

Fish concluded, "We are pleased with the progress we've made on our strategic priorities so far in 2024. Our team continues to exceed the high expectations we have set. With our strong performance in the first half of the year, we are confident that we are on track to meet or exceed the midpoint of our full-year financial outlook that we provided in April."

- (a) The information labeled as adjusted in this press release, as well as free cash flow, are non-GAAP measures. Please see "Non-GAAP Financial Measures" below and the reconciliations in the accompanying schedules for more information.
- (b) Management defines operating EBITDA as GAAP income from operations before depreciation and amortization; this measure may not be comparable to similarly titled measures reported by other companies.
- (c) For purposes of this press release, all references to "Net income" refer to the financial statement line item "Net income attributable to Waste Management, Inc."

- (d) Core price is a performance metric used by management to evaluate the effectiveness of our pricing strategies; it is not derived from our financial statements and may not be comparable to measures presented by other companies. Core price is based on certain historical assumptions, which may differ from actual results, to allow for comparability between reporting periods and to reveal trends in results over time.
- (e) In the fourth quarter of 2023, the Company updated its reportable segments to enhance transparency regarding its financial performance and underscore its commitment to sustainability through substantial planned and ongoing investments in its Recycling Processing and Sales and WM Renewable Energy businesses. The Company reports through four segments, referred to as (i) Collection and Disposal - East Tier; (ii) Collection and Disposal - West Tier; (iii) Recycling Processing and Sales and (iv) WM Renewable Energy. The Company's East and West Tiers along with certain ancillary services not managed through our Tier segments form its "Collection and Disposal" business.
- (f) The Company's blended average single stream recycled commodity price was about \$96 per ton compared to about \$61 per ton in the prior year period, and the full-year expectation for pricing has increased to approximately \$90 per ton from approximately \$80 per ton. The average value of Renewable Fuel Standard credits was \$3.11 compared to \$2.03 in the prior year period, and the average natural gas price was \$1.64 per MMBtu compared to \$2.20 per MMBtu in the prior year period. The average electricity price was about \$64 per megawatt hour compared to about \$62 per megawatt hour in the prior year period.
- (g) The Company's financial outlook includes the impact of the \$750 million of closed acquisitions but excludes any potential impact from its planned acquisition of Stericycle.
- (h) The Company may announce information using SEC filings, press releases, public conference calls, webcasts, and the investors.wm.com page of its website. It is possible that information posted on such website (including the supplemental presentation referenced in this press release) could be deemed to be material information, and management encourages investors, other stakeholders and the media to review the information posted to its website. Except to the extent explicitly stated otherwise, documents and information on the Company's website are not incorporated herein by reference.

The Company will host a conference call at 10 a.m. ET on July 25, 2024 to discuss the second quarter 2024 results. Information contained within this press release will be referenced and should be considered in conjunction with the call.

Listeners can access a live audio webcast of the conference call by visiting <u>investors.wm.com</u> and selecting "Events & Presentations" from the website menu. A replay of the audio webcast will be available at the same location following the conclusion of the call.

Conference call participants should <u>register</u> to obtain their dial in and passcode details. This streamlined process improves security and eliminates wait times when joining the call.

ABOUT WM

WM (WM.com) is North America's leading provider of comprehensive environmental solutions. Previously known as Waste Management and based in Houston, Texas, WM is driven by commitments to put people first and achieve success with integrity. The company, through its subsidiaries, provides collection, recycling and disposal services to millions of residential, commercial, industrial and municipal customers throughout the U.S. and Canada. With innovative infrastructure and capabilities in recycling, organics and renewable energy, WM provides environmental solutions to and collaborates with its customers in helping them achieve their sustainability goals. WM has the largest disposal network and collection fleet in North America, is the largest recycler of post-consumer materials and is the leader in beneficial use of landfill gas, with a growing network of renewable natural gas plants and the most landfill gas-to-electricity plants in North America. WM's fleet includes more than 12,000 natural gas trucks - the largest heavy-duty natural gas truck fleet of its kind in North America. To learn more about WM and the company's sustainability progress and solutions, visit Sustainability.WM.com.

FORWARD-LOOKING STATEMENTS

The Company, from time to time, provides estimates or projections of financial and other data, comments on expectations relating to future periods and makes statements of opinion, view or belief about current and future events, circumstances or performance. This press release contains a number of such forwardlooking statements, including all statements regarding future performance or financial results of our business; achievement of financial outlook; growth and margin expansion; drivers of performance, including pricing, cost optimization and cost reduction and other initiatives; results from acquisitions; consummation of the Stericycle acquisition and obtaining regulatory approvals; and timing of sustainability investments and project completions and related results. You should view these statements with caution. They are based on the facts and circumstances known to the Company as of the date the statements are made. These forward-looking statements are subject to risks and uncertainties that could cause actual results to be materially different from those set forth in such forward-looking statements, including but not limited to failure to implement our optimization, automation, growth, and cost savings initiatives and overall business strategy; failure to obtain the results anticipated from strategic initiatives, investments, acquisitions, including the planned Stericycle acquisition, or new lines of business; failure to identify acquisition targets, consummate and integrate acquisitions, including our planned integration of Stericycle; our ability to consummate and finance the Stericycle acquisition and achieve the anticipated benefits therefrom, including cost synergies; legal, regulatory and other matters that may affect the costs and timing of our ability to complete, integrate and deliver all of the expected benefits of the planned Stericycle acquisition; environmental and other regulations, including developments related to emerging contaminants, gas emissions, renewable energy, extended producer responsibility and our natural gas fleet; significant environmental, safety or other incidents resulting in liabilities or brand damage; failure to obtain and maintain necessary permits due to land scarcity, public opposition or otherwise; diminishing landfill capacity, resulting in increased costs and the need for disposal alternatives; failure to attract, hire and retain key team members and a high quality workforce; increases in labor costs due to union organizing activities or changes in wage and labor related regulations; disruption and costs resulting from severe weather and destructive climate events; failure to achieve our sustainability goals or execute on our sustainability-related strategy and initiatives, including within planned timelines or anticipated budgets due to disruptions, delays, cost increases or changes in environmental or tax regulations; focus on, and regulation of, environmental and sustainability-related disclosures, which could lead to increased costs, risk of noncompliance, brand damage and litigation risk related to our sustainability efforts; macroeconomic conditions, geopolitical conflict and large-scale market disruption resulting in labor, supply chain and transportation constraints, inflationary cost pressures and fluctuations in commodity prices, fuel and other energy costs; increased competition; pricing actions; impacts from international trade restrictions; competitive disposal alternatives, diversion of waste from landfills and declining waste volumes; weakness in general economic conditions and capital markets, including potential for an economic recession; instability of financial institutions; adoption of new tax legislation; fuel shortages; failure to develop and protect new technology; failure of technology to perform as expected; failure to prevent, detect and address cybersecurity incidents or comply with privacy regulations; inability to adapt and manage the benefits and risks of artificial intelligence; negative outcomes of litigation or governmental proceedings; and decisions or developments that result in impairment charges. Please also see the Company's filings with the SEC, including Part I, Item 1A of the Company's most recently filed Annual Report on Form 10-K, as updated by subsequent Quarterly Reports on Form 10-Q, for additional information regarding these and other risks and uncertainties applicable to its business. The Company assumes no obligation to update any forward-looking statement, including financial estimates and forecasts, whether as a result of future events, circumstances or developments or otherwise.

NON-GAAP FINANCIAL MEASURES

To supplement its financial information, the Company has presented, and/or may discuss on the conference call, adjusted earnings per diluted share, adjusted net income, adjusted income from operations, adjusted operating EBITDA and margin, adjusted SG&A expenses and free cash flow. All of these items are non-GAAP financial measures, as defined in Regulation G of the Securities Exchange Act of 1934, as amended. The Company reports its financial results in compliance with GAAP but believes that also discussing non-GAAP measures provides investors with (i) financial measures the Company uses in the management of its business and (ii) additional, meaningful comparisons of current results to prior periods' results by excluding items that the Company does not believe reflect its fundamental business performance and are not representative or indicative of its results of operations.

In addition, the Company's projected future operating EBITDA and margin is anticipated to exclude the effects of other events or circumstances that are not representative or indicative of the Company's results of operations. Such excluded items are not currently determinable, but may be significant, such as asset impairments and one-time items, charges, gains or losses from divestitures or litigation, and other items. Due to the uncertainty of the likelihood, amount and timing of any such items, the Company does not have

information available to provide a quantitative reconciliation of such projection to the comparable GAAP measure.

The Company discusses free cash flow and provides a projection of free cash flow because the Company believes that it is indicative of its ability to pay its quarterly dividends, repurchase common stock, fund acquisitions and other investments and, in the absence of refinancings, to repay its debt obligations. Free cash flow is not intended to replace "Net cash provided by operating activities," which is the most comparable GAAP measure. The Company believes free cash flow gives investors useful insight into how the Company views its liquidity, but the use of free cash flow as a liquidity measure has material limitations because it excludes certain expenditures that are required or that the Company has committed to, such as declared dividend payments and debt service requirements. The Company defines free cash flow as net cash provided by operating activities, less capital expenditures, plus proceeds from divestitures of businesses and other assets (net of cash divested); this definition may not be comparable to similarly-titled measures reported by other companies.

The quantitative reconciliations of non-GAAP measures to the most comparable GAAP measures are included in the accompanying schedules, with the exception of projected adjusted operating EBITDA and margin. Non-GAAP measures should not be considered a substitute for financial measures presented in accordance with GAAP.

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CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In Millions, Except per Share Amounts) (Unaudited)

		nths Ended e 30,	Six Months Ended June 30,				
	2024	2023	2024	2023			
Operating revenues	\$ 5,402	<u>\$ 5,119</u>	\$ 10,561	\$ 10,011			
Costs and expenses:							
Operating	3,291	3,186	6,431	6,272			
Selling, general and administrative	501	467	992	943			
Depreciation, depletion and amortization	543	521	1,057	1,026			
Restructuring		1		4			
(Gain) loss from divestitures, asset impairments and unusual items, net	58		56	(3)			
	4,393	4,175	8,536	8,242			
Income from operations	1,009	944	2,025	1,769			
Other income (expense):							
Interest expense, net	(136)	(125)	(266)	(245)			
Equity in net income (losses) of unconsolidated entities	22	(12)	3	(23)			
Other, net	(1)	2	1	4			
	(115)	(135)	(262)	(264)			
Income before income taxes	894	809	1,763	1,505			
Income tax expense	214	196	376	360			
Consolidated net income	680	613	1,387	1,145			
Less: Net income (loss) attributable to noncontrolling interests		(2)	(1)	(3)			
Net income attributable to Waste Management, Inc.	\$ 680	\$ 615	\$ 1,388	\$ 1,148			
Basic earnings per common share	\$ 1.70	\$ 1.52	\$ 3.46	\$ 2.82			
Diluted earnings per common share	\$ 1.69	\$ 1.51	\$ 3.44	\$ 2.81			
Weighted average basic common shares outstanding	401.3	405.9	401.5	407.4			
Weighted average diluted common shares outstanding	403.2	407.7	403.3	409.1			

CONDENSED CONSOLIDATED BALANCE SHEETS (In Millions) (Unaudited)

	June 30, 2024	December 31 2023		
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 172	\$ 458		
Receivables, net	2,980	2,870		
Other	1,287	476		
Total current assets	4,439	3,804		
Property and equipment, net	17,420	16,968		
Goodwill	9,363	9,254		
Other intangible assets, net	753	759		
Other	2,024	2,038		
Total assets	\$ 33,999	\$ 32,823		
LIABILITIES AND EQUITY				
Current liabilities:				
Accounts payable, accrued liabilities and deferred revenues	\$ 3,894	\$ 3,892		
Current portion of long-term debt	242	334		
Total current liabilities	4,136	4,226		
Long-term debt, less current portion	16,501	15,895		
Other	5,911	5,806		
Total liabilities	26,548	25,927		
Equity:				
Waste Management, Inc. stockholders' equity	7,457	6,903		
Noncontrolling interests	(6)	(7)		
Total equity	7,451	6,896		
Total liabilities and equity	\$ 33,999	\$ 32,823		

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In Millions) (Unaudited)

(Chuddhed)			
	Six Mon Jun	ths Eı e 30,	nded
	2024		2023
Cash flows from operating activities:			
Consolidated net income	\$ 1,387	\$	1,145
Adjustments to reconcile consolidated net income to net cash provided by operating activities:			
Depreciation, depletion and amortization	1,057		1,026
Other	166		163
Change in operating assets and liabilities, net of effects of acquisitions and divestitures	(89)	_	(260)
Net cash provided by operating activities	2,521		2,074
Cash flows from investing activities:			
Acquisitions of businesses, net of cash acquired	(243)		(118)
Capital expenditures	(1,335)		(1,180)
Proceeds from divestitures of businesses and other assets, net of cash divested	58		46
Other, net	 (839)		(87)
Net cash used in investing activities	 (2,359)		(1,339)
Cash flows from financing activities:	 		
New borrowings	9,180		11,356
Debt repayments	(8,752)		(11,074)
Common stock repurchase program	(262)		(620)
Cash dividends	(608)		(572)
Exercise of common stock options	36		25
Tax payments associated with equity-based compensation transactions	(48)		(28)
Other, net	 (10)		(6)
Net cash used in financing activities	 (464)		(919)
Effect of exchange rate changes on cash, cash equivalents and restricted cash and cash	 		
equivalents	(4)		2
(Decrease) increase in cash, cash equivalents and restricted cash and cash equivalents	 (306)		(182)
Cash, cash equivalents and restricted cash and cash equivalents at beginning of period	 552		445
Cash, cash equivalents and restricted cash and cash equivalents at end of period	\$ 246	\$	263

SUMMARY DATA SHEET (In Millions) (Unaudited)

Operating Revenues by Line of Business

	Three Months Ended June 30,											
				2024						2023		
		Gross perating evenues	Op	rcompany oerating evenues		Net perating evenues	Oj	Gross perating evenues	Oj	rcompany perating evenues		Net perating evenues
Commercial	\$	1,526	\$	(196)	\$	1,330	\$	1,424	\$	(168)	\$	1,256
Industrial		978		(199)		779		974		(192)		782
Residential		886		(23)		863		866		(25)		841
Other collection		781		(52)		729		745		(56)		689
Total collection		4,171		(470)		3,701		4,009		(441)		3,568
Landfill		1,291		(418)		873		1,263		(417)		846
Transfer		618		(270)		348		585		(265)		320
Total Collection and Disposal		6,080		(1,158)		4,922		5,857		(1,123)		4,734
Recycling Processing and Sales		475		(70)		405		394		(78)		316
WM Renewable Energy		70		(1)		69		63		(1)		62
Corporate and Other		12		(6)		6		14		(7)	_	7
Total	\$	6,637	\$	(1,235)	\$	5,402	\$	6,328	\$	(1,209)	\$	5,119

	June 30,										
		2024			2023						
	Gross	Intercompany	Net	Gross	Intercompany	Net					
	Operating	Operating	Operating	Operating	Operating	Operating					
	Revenues	Revenues	Revenues	Revenues	Revenues	Revenues					
Commercial	\$ 3,027	\$ (381)	\$ 2,646	\$ 2,836	\$ (329)	\$ 2,507					
Industrial	1,912	(386)	1,526	1,907	(369)	1,538					
Residential	1,762	(45)	1,717	1,720	(50)	1,670					
Other collection	1,532	(105)	1,427	1,434	(106)	1,328					
Total collection	8,233	(917)	7,316	7,897	(854)	7,043					
Landfill	2,468	(803)	1,665	2,413	(808)	1,605					
Transfer	1,178	(521)	657	1,125	(516)	609					
Total Collection and Disposal	11,879	(2,241)	9,638	11,435	(2,178)	9,257					
Recycling Processing and Sales	911	(138)	773	768	(158)	610					
WM Renewable Energy	140	(2)	138	133	(2)	131					
Corporate and Other	24	(12)	12	26	(13)	13					
Total	\$ 12,954	\$ (2,393)	\$ 10,561	\$ 12,362	\$ (2,351)	\$ 10,011					

Six Months Ended

SUMMARY DATA SHEET (In Millions) (Unaudited)

Internal Revenue Growth

	Period-to-Period Change for the Three Months Ended June 30, 2024 vs. 2023					Period-to-Period Change for the Six Months Ended June 30, 2024 vs. 2023						
	Amour	As a % of Related <u>Business^(a)</u>	Aı	nount	As a % of Total Company ^(b)	A	mount	As a % of Related Business ^(a)	An	nount	As a % of Total Company ^(b)	
Collection and Disposal	\$ 205	4.6 %				\$	424	4.8 %				
Recycling Processing and Sales and WM												
Renewable Energy(^c)	67	17.3					127	16.6				
Energy surcharge and mandated fees ^(d)	(8	(3.2)					(36)	(7.4)				
Total average yield ^(e)			\$	264	5.2 %				\$	515	5.1 %	
Volume ^(f)				5	0.1					3		
Internal revenue growth				269	5.3					518	5.1	
Acquisitions				18	0.3					37	0.4	
Divestitures					_					(1)		
Foreign currency translation				(4)	(0.1)					(4)		
Total			\$	283	5.5 %				\$	550	5.5 %	

-	Period-to-Period Cha Three Months June 30, 2024 va As a % of Related	Ended s. 2023	Period-to-Period Ch Six Months E June 30, 2024 v As a % of Related	nded vs. 2023
	Yield	Volume	Yield	Volume ^(g)
Commercial	6.5 %	1.3 %	6.6 %	1.0 %
Industrial	4.8	(4.3)	5.3	(4.1)
Residential	6.5	(3.3)	6.4	(3.1)
Total collection	5.7	(1.7)	5.9	(1.7)
Landfill	1.4	2.6	1.9	3.0
Transfer	4.9	3.6	5.2	3.3
Total collection and disposal	4.6 %	(0.3)%	4.8 %	— %

⁽a) Calculated by dividing the increase or decrease for the current year period by the prior year period's related business revenue adjusted to exclude the impacts of divestitures for the current year period.

⁽b) Calculated by dividing the increase or decrease for the current year period by the prior year period's total Company revenue adjusted to exclude the impacts of divestitures for the current year period.

⁽c) Includes combined impact of commodity price variability in both our Recycling Processing and Sales and WM Renewable Energy segments, as well as changes in certain recycling fees charged by our collection and disposal operations.

⁽d) Our energy surcharge was revised in the second quarter of 2023 to incorporate market prices for both diesel and compressed natural gas ("CNG").

⁽e) The amounts reported herein represent the changes in our revenue attributable to average yield for the total Company.

⁽f) Includes activities from our Corporate and Other businesses.

⁽g) Workday adjusted volume impact.

SUMMARY DATA SHEET (In Millions) (Unaudited)

Free Cash Flow^(a)

	Three Months Ended June 30,					Six Months Ended June 30,				
		2024		2023		2024		2023		
Net cash provided by operating activities	\$	1,154	\$	1,030	\$	2,521	\$	2,074		
Capital expenditures, excluding sustainability growth investments		(445)		(459)		(947)		(963)		
Proceeds from divestitures of businesses and other assets, net of										
cash divested		43		35		58		46		
Free cash flow without sustainability growth investments		752		606		1,632		1,157		
Capital expenditures - sustainability growth investments		(222)		(61)		(388)		(217)		
Free cash flow	\$	530	\$	545	\$	1,244	\$	940		
Supplemental Data		Three Mor Jun 2024	nths] e 30,	Ended 2023	_	Six Mont Jun 2024	ths E e 30, 	nded 2023		
Internalization of waste, based on disposal costs		69.5 %	, D	68.8 %	, D	68.9 %	, D	68.6 %		
Landfill depletable tons (in millions)		32.0		31.8		61.0		61.1		
Acquisition Summary ^(b)										
Gross annualized revenue acquired	\$	77	\$	93	\$	78	\$	111		
Total consideration, net of cash acquired		237		84		240		118		
Cash paid for acquisitions consummated during the period, net of cash acquired		231		80		233		111		

Cash paid for acquisitions including contingent consideration and other items from prior periods, net of cash acquired

Landfill Depletion and Accretion Expenses:

	1	Six Months Ended June 30,						
		2024				2024	2023	
Landfill depletion expense:								
Cost basis of landfill assets	\$	162	\$	156	\$	308	\$	298
Asset retirement costs		39		32		69		68
Total landfill depletion expense ^(c)		201		188		377		366
Accretion expense		33		33		66		65
Landfill depletion and accretion expense	\$	234	\$	221	\$	443	\$	431

232

84

250

118

(a) The summary of free cash flow has been prepared to highlight and facilitate understanding of the principal cash flow elements. Free cash flow is not a measure of financial performance under generally accepted accounting principles and is not intended to replace the consolidated statement of cash flows that was prepared in accordance with generally accepted accounting principles.

(b) Represents amounts associated with business acquisitions consummated during the applicable period except where noted.

(c) For both the second quarter of 2024 and the six months ended June 30, 2024, the increase in landfill depletion expense was primarily driven by changes in landfill cost estimates at our landfills, partially offset by the permanent closing of a previously reopened landfill in our East Tier.

RECONCILIATION OF CERTAIN NON-GAAP MEASURES

(In Millions, Except Per Share Amounts)

(Unaudited)

	Three Months Ended June 30, 2024									
	Income from Pr			re-tax	x Tax		Net		Diluted Per	
		perations		ncome		xpense			Share Amount	
As reported amounts	\$	1,009	\$	894	\$	214	\$	680	\$ 1.69	
Adjustments:										
Stericycle transaction costs		7		7		1		6	0.01	
Collective bargaining agreement costs		1		1		_		1		
Loss from divestitures, asset impairments and unusual items,										
net ^(c)		58		58		13		45	0.12	
As adjusted amounts	\$	1,075	\$	960	\$	228 ^{(b}) \$	732	<u>\$ 1.82</u>	
Depreciation, depletion and amortization		543								
Adjusted operating EBITDA	\$	1,618								
Adjusted operating EBITDA margin		30.0%								
			T			. T . 1. 1. 1		20. 202		
	Inc	ome from	Three Months E Pre-tax T			Tax	June	<u>30, 202.</u> Net	23 Diluted Per	
		perations	_	ncome		xpense	In	come ^(a)		
As reported amounts	\$	944		809	\$		\$	615		
Adjustments:	Ψ	/11	Ψ	007	Ψ	170	Ψ	010	φ 1.01	
Collective bargaining agreement costs		1		1				1		
Restructuring		1		1				1		
As adjusted amounts	\$	946	\$	811	\$	196 (b) \$	617	\$ 1.51	
Depreciation, depletion and amortization	Ŷ	521	<u>Ψ</u>		<u> </u>	170	Ŷ	011	<u>ф 1001</u>	
Adjusted operating EBITDA	\$	1,467	•							
Aujustu operating EDITDA	ψ	1,407								
Adjusted operating EBITDA margin										

⁽a) For purposes of this press release table, all references to "Net income" refer to the financial statement line item "Net income attributable to Waste Management, Inc."

⁽b) The Company calculates its effective tax rate based on actual dollars. When the effective tax rate is calculated by dividing the Tax Expense amount in the table above by the Pre-tax Income amount, differences occur due to rounding, as these items have been rounded in millions. The second quarter 2024 and 2023 adjusted effective tax rates were 23.9% and 24.2%, respectively.

⁽c) Includes net charges primarily relating to an investment in a waste diversion technology business.

RECONCILIATION OF CERTAIN NON-GAAP MEASURES (In Millions)

(Unaudi	ted)
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	Three Months Ended June 30, 2024									
			Re	cycling		WM				
	С	ollection	Pro	cessing	Rei	newable	Co	rporate		
	and	l Disposal	an	d Sales	Ε	nergy	an	d Other		Total
Operating revenues, as reported	\$	4,922	\$	405	\$	69	\$	6	\$	5,402
Income from operations, as reported	\$	1,359	\$	29	\$	18	\$	(397)	\$	1,009
Depreciation, depletion and amortization		475		31		9		28		543
Operating EBITDA, as reported	\$	1,834	\$	60	\$	27	\$	(369)	\$	1,552
Adjustments:										
Stericycle transaction costs		_		_				7		7
Collective bargaining agreement costs		1								1
Loss from divestitures, asset impairments and										
unusual items, net ^(a)		3						55		58
		4						62		66
Adjusted operating EBITDA	\$	1,838	\$	60	\$	27	\$	(307)	\$	1,618
Operating EBITDA margin, as reported		37.3 %	6	14.8	%	39.1 %	6	N/A		28.7 %
Adjusted operating EBITDA margin		37.3 %	6	14.8	%	39.1 %	6	N/A		30.0 %

	Three Months Ended June 30, 2023									
			Re	cycling		WM				
	С	ollection	Pro	ocessing	Re	newable	Co	orporate		
	and	l Disposal	an	d Sales	E	nergy	an	d Other		Total
Operating revenues, as reported	\$	4,734	\$	316	\$	62	\$	7	\$	5,119
Income from operations, as reported	\$	1,173	\$	24	\$	14	\$	(267)	\$	944
Depreciation, depletion and amortization		461		25		9		26		521
Operating EBITDA , as reported	\$	1,634	\$	49	\$	23	\$	(241)	\$	1,465
Adjustments:										
Collective bargaining agreement costs		1								1
Restructuring								1		1
		1						1		2
Adjusted operating EBITDA	\$	1,635	\$	49	\$	23	\$	(240)	\$	1,467
Operating EBITDA margin, as reported		34.5 %	6	15.5 %	%	37.1 %	6	N/A		28.6 %
Adjusted operating EBITDA margin		34.5 %	6	15.5 %	%	37.1 %	6	N/A		28.7 %

⁽a) Includes net charges primarily relating to an investment in a waste diversion technology business.

RECONCILIATION OF CERTAIN NON-GAAP MEASURES (In Millions) (Unaudited)

	Three Months Ended					
	June 3	30, 2024	June 30, 2023			
	As a % of			As a % of		
Adjusted Operating Expenses and Adjusted Operating Expenses Margin	Amount	Revenues	Amount	Revenues		
Operating revenues, as reported	\$ 5,402		\$ 5,119			
Operating expenses, as reported Adjustment:	\$ 3,291	60.9 %	\$ 3,186	62.2 %		
Collective bargaining agreement costs Operating expenses, as adjusted	(1) \$ 3,290	60.9 %	(1) \$ 3,185	62.2 %		
Operating expenses, as aujusted	φ <u>3,230</u>	00.9 /0	<u>φ 3,103</u>	02.2 /0		
Adjusted SG&A Expenses and Adjusted SG&A Expenses Margin	June 3	Three Montl 60, 2024 As a % of Revenues	hs Ended June 3(Amount), 2023 As a % of Revenues		
Operating revenues, as reported	\$ 5,402		\$ 5,119			
SG&A expenses, as reported Adjustment:	\$ 501	9.3 %	\$ 467	9.1 %		
Stericycle transaction costs SG&A expenses, as adjusted	(7) \$ 494	9.1 %	\$ 467	9.1 %		
2024 Projected Free Cash Flow Reconciliation ^(a) Net cash provided by operating activities Capital expenditures to support the business	Scenario <u>1</u> \$ 5,000 (2,200)	Scenario 2 \$ 5,250 (2,300)	<u> </u>			
Proceeds from divestitures of businesses and other assets, net of cash divested Free cash flow without sustainability growth investments Capital expenditures - sustainability growth investments Free cash flow		$ \begin{array}{r} 100 \\ \$ 3,050 \\ (900) \\ \$ 2,150 \end{array} $				

⁽a) The reconciliation includes two scenarios that illustrate our projected free cash flow range for 2024. The amounts used in the reconciliation are subject to many variables, some of which are not under our control and, therefore, are not necessarily indicative of actual results.

SUPPLEMENTAL INFORMATION PROVIDED FOR ILLUSTRATIVE PURPOSES ONLY (In Millions) (Unaudited)

Diversity in the structure of recycling contracts results in different accounting treatment for commodity rebates. In accordance with revenue recognition guidance, our Company records gross recycling revenue and records rebates paid to customers as cost of goods sold. Other contract structures allow for netting of rebates against revenue.

Additionally, there are differences in whether companies adjust for accretion expense in their calculation of EBITDA. Our Company does not adjust for landfill accretion expenses when calculating operating EBITDA, while other companies do adjust it for the calculation of their EBITDA measure.

The table below illustrates the impact that differing contract structures and treatment of accretion expense has on the Company's adjusted operating EBITDA margin results. This information has been provided to enhance comparability and is not intended to replace or adjust GAAP reported results.

	Three Months Ended									
		June 3	60, 2024	June 30, 2023						
	_	Amount	Change in Adjusted Operating EBITDA Margin		Amount	Change in Adjusted Operating EBITDA Margin				
Recycling commodity rebates	\$	212	1.2%	\$	149	0.8%				
Accretion expense	\$	33	0.6%	\$	33	0.7%				
	Six Months Ended									
		June 3	60, 2024	June 30, 2023						
			Change in Adjusted Operating		Change in Adjusted Operating					
		Amount	EBITDA Margin		Amount	EBITDA Margin				
Recycling commodity rebates	\$	403	1.2%	\$	290	0.8%				
Accretion expense	\$	66	0.6%	\$	65	0.7%				